



OFFICE OF THE SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301

*Wood was never from
chief - although he
missed the point
on contract status.*

DIRECTOR OF NET ASSESSMENT

6 April 1976

BT

MEMORANDUM FOR Director, Indications and Warning, OASD(I)
Attn: Mr. Henderson

SUBJECT: TRW Pilot Crisis Management Interview Program

I found the interview comments one of the most interesting reports on warning that I have read. I have three suggestions, which may or may not be within the scope of the contract.

1. The interviewers should prepare an analysis of how the interviewees' opinions -- especially the differences in their opinions -- relate to their organizational roles, background, etc. In particular where there are differences in views the interviewer should attempt to point out the key variables upon which the differences are based (but not try to resolve the differences).

2. While having comments assembled under various headings is valuable, it would also be useful to have the complete text of each individual's statement.

3. The interviews are excellent catalogs of the shortcomings in warning as viewed from different individuals' perspective. In some future work it would be valuable to have these individuals describe the chain of events surrounding a particular crisis and how intelligence was used. This may reveal more subtle problems in warning.

OSD(NA) would like to receive copies of the final report.

George E. Pickett
GEORGE E. PICKETT
Major, U. S. Army
Military Assistant

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INSTRUCTIONS APPLY